

CHANGE REQUEST COVER SHEET

Change Request Number: 11-35

Date Received: 7/11/2011

Title: Corporate Strategic Planning and Integration

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Policy OR Guidance: Policy

Section/Text Location Affected: 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3, 2.3.1.4

Summary of Change: Modifies AMS section 2.3 Corporate Mission Analysis to reflect current practice in the FAA. The activity is renamed corporate strategic planning and integration. Other modifications bring the policy up to date; e.g., Flight Plan is changed to Destination 2025 in multiple places.

Reason for Change: The FAA mission is defined by law. We don't do mission analysis. We analyze how we will execute the mission via corporate strategic planning and integration. Destination 2025 and the Enterprise Architecture and its roadmaps define our strategic direction.

Development, Review, and/or Concurrence: Reviewed and approved by the Acquisition Executive Board.

Target Audience: Acquisition workforce.

Potential Links within FAST for the Change: None.

Briefing Planned: No

ASAG Responsibilities: None

Potential Links within FAST for the Change: None.

Links for New/Modified Forms (or) Documents (LINK 1)

Links for New/Modified Forms (or) Documents (LINK 2)

Links for New/Modified Forms (or) Documents (LINK 3)

SECTIONS EDITED:

Acquisition Management Policy:

Section 2.3.1 : Corporate Strategic Planning and Integration [Old Content][New Content] [RedLine Content]

Acquisition Management Policy:

Section 2.3.1.1 : What Must Be Done [Old Content][New Content] [RedLine Content]

Acquisition Management Policy:

Section 2.3.1.2 : Outputs and Products [Old Content][New Content] [RedLine Content]

Acquisition Management Policy:

Section 2.3.1.3 : Who Does It? [Old Content][New Content] [RedLine Content]

Acquisition Management Policy:

Section 2.3.1.4 : Who Approves? [Old Content][New Content] [RedLine Content]

SECTIONS EDITED:

Section 2.3.1 : Corporate Mission Analysis

Old Content: Acquisition Management Policy:

Section 2.3.1 : Corporate Mission Analysis

Corporate mission analysis is a strategic management process that generates the FAA flight plan and establishes the framework for the enterprise architecture and all subordinate FAA plans and budgets. It translates FAA strategic goals into high-level courses of action for service organizations; coordinates and integrates service analysis by individual service organizations; and evolves the strategic direction of the FAA over time as the operating environment changes.

New Content: Acquisition Management Policy:

Section 2.3.1 : Corporate Strategic Planning and Integration

Corporate strategic planning and integration consists of management processes that generate the Destination 2025 strategic plan each year and establish the framework for the FAA enterprise architecture and all subordinate FAA plans and budgets. It translates FAA strategic goals into high-level courses of action for service organizations; coordinates and integrates service analysis by individual service organizations; and evolves the strategic direction of the FAA over time as the operating environment changes.

Red Line Content: Acquisition Management Policy:

Section 2.3.1 : Corporate ~~Mission Analysis~~*Strategic Planning and Integration*

Corporate ~~mission analysis is a strategic~~*strategic planning and integration consists of* management ~~process~~*processes* that ~~generates~~*generate* the ~~FAA flight~~*Destination 2025 strategic* plan ~~each year~~ and ~~establishes~~*establish* the framework for the ~~FAA~~ enterprise architecture and all subordinate FAA plans and budgets. It translates FAA strategic goals into high-level courses of action for service organizations; coordinates and integrates service analysis by individual service organizations; and evolves the strategic direction of the FAA over time as the operating environment changes.

Section 2.3.1.1 : What Must Be Done

Old Content: Acquisition Management Policy:

Section 2.3.1.1 : What Must Be Done

- Establish agency-level strategic goals, objectives, targets, and initiatives as recorded in the FAA flight plan;
- Sustain the enterprise architecture and ensure consistency with agency strategic goals and objectives;
- Establish measures that provide leading indicators of progress for achieving projected benefit goals for use by program management and at service-level reviews;
- Align service goals with corporate strategic goals and objectives;
- Coordinate service analysis by service organizations to eliminate programmatic redundancies, duplication of benefits, service gaps, and service overlaps;
- Identify and plan for programmatic and operational interdependencies that cut across service organizations;
- Conduct mission analyses that cut across lines of business;
- Develop and maintain corporate-level expertise, standards, and tools for mission and service analysis;
- Assist service organizations in developing and maintaining a strong service analysis capability.

New Content: Acquisition Management Policy:

Section 2.3.1.1 : What Must Be Done

- Establish agency-level strategic and performance goals as recorded in the FAA Destination 2025 strategic plan;
- Sustain the enterprise architecture and its roadmaps and ensure consistency with agency strategic goals and objectives;
- Work with service organizations to align service goals with corporate strategic and performance goals;
- Coordinate service analysis by service organizations to eliminate redundancies, duplication of benefits, service gaps, and service overlaps;
- Identify and plan for programmatic and operational interdependencies that cut across service organizations;
- Develop and maintain corporate-level expertise, standards, and tools for service analysis; and
- Assist service organizations in developing and maintaining a strong service analysis capability.

Red Line Content: Acquisition Management Policy:

Section 2.3.1.1 : What Must Be Done

- Establish agency-level strategic ~~goals, objectives, targets,~~ and ~~initiatives~~ **performance goals** as recorded in the FAA ~~flight~~ **Destination 2025 strategic** plan;
- Sustain the enterprise architecture and **its roadmaps and** ensure consistency with agency strategic goals and objectives;
- ~~Establish measures that provide leading indicators of progress for achieving projected~~ **Work** benefit goals for use by program management **with** and ~~at~~ **service organizations** service level **to** reviews; ~~Align~~ **align** service goals with corporate strategic ~~goals~~ and ~~objectives~~ **performance goals**;
- Coordinate service analysis by service organizations to eliminate ~~programmatic~~ redundancies, duplication of ~~benefits~~, service gaps, and service overlaps;
- Identify and plan for programmatic and operational interdependencies that cut across service organizations;
- ~~Conduct mission analyses that cut across lines of business;~~ Develop and maintain corporate-level expertise, standards, and tools for ~~mission and~~ service analysis; **and**
- Assist service organizations in developing and maintaining a strong service analysis capability.

Section 2.3.1.2 : Outputs and Products

Old Content: Acquisition Management Policy:

Section 2.3.1.2 : Outputs and Products

- FAA flight plan;
- FAA enterprise architecture;
- Mission analyses that cut across lines of business;
- FAA standards, guidance, and tools for mission and service analysis.

New Content: Acquisition Management Policy:

Section 2.3.1.2 : Outputs and Products

- Annual FAA Destination 2025 strategic plan updates;
- Annual FAA enterprise architecture and roadmap updates; and
- FAA standards, guidance, and tools for service analysis.

Red Line Content: Acquisition Management Policy:

Section 2.3.1.2 : Outputs and Products

- **Annual** FAA ~~flight~~ **Destination 2025 strategic** plan **updates**;
- **Annual** FAA enterprise architecture; ~~Mission analyses that cut across lines~~ **and** ~~of business~~ **roadmap updates**; **and**
- FAA standards, guidance, and tools for ~~mission and~~ service analysis.

Section 2.3.1.3 : Who Does It?

Old Content: Acquisition Management Policy:

Section 2.3.1.3 : Who Does It?

The Plans and Policy organization (APO) conducts the strategic management process, which results in the FAA flight plan. The ATO Systems Engineering organization performs mission analyses that cut across lines of business; coordinates service analysis by service organizations to ensure alignment with FAA strategic goals and eliminate redundant activity, duplication of benefits, service gaps, and service overlap; develops and maintains standards and tools for conducting service analysis; and assists service organizations in establishing a service analysis capability. Service organizations participate in and contribute to agency-level mission analyses. The Chief Information Officer maintains the FAA enterprise architecture. The ATO Chief Operating Officer maintains the NAS architecture.

New Content: Acquisition Management Policy:

Section 2.3.1.3 : Who Does It?

The Plans and Policy organization (APO) conducts the strategic management process that updates the Destination 2025 strategic plan each year. The NextGen and Operations Planning organization, Systems Engineering and Safety Office manages the annual update to the NAS enterprise architecture and its roadmaps; coordinates service analysis by FAA organizations to eliminate redundant activity; duplication of benefits; service gaps, and service overlap; develops and maintains standards and tools for conducting service analysis; and assists service organizations in establishing a service analysis capability. The Office of Information Technology Research and Development performs identical functions for lines of business and service organizations for the NAS Regulatory and non-NAS Architectures.

All FAA organizations participate in and contribute to the annual updates to FAA Destination 2025 strategic plan and FAA enterprise architecture and its roadmaps.

Red Line Content: Acquisition Management Policy:

Section 2.3.1.3 : Who Does It?

The Plans and Policy organization (APO) conducts the strategic management process, ~~which results in that updates~~ the ~~FAA Destination flight~~ 2025 strategic plan each year. The ~~ATO NextGen and Operations Planning organization,~~ Systems Engineering ~~organization~~ performs mission analyses that cut across lines of ~~and Safety Office manages the annual update to the~~ business ~~NAS enterprise architecture and its roadmaps;~~ coordinates service analysis by ~~service~~ FAA organizations to ~~ensure alignment with FAA strategic goals and~~ eliminate redundant activity; ~~duplication of~~ benefits; ~~service gaps, and service overlap;~~ develops and maintains standards and tools for conducting service analysis; and assists service organizations in establishing a service analysis capability. ~~Service~~ The Office organizations participate in ~~of~~ Information Technology Research and ~~contribute to~~ Development performs ~~agency-level~~ identical mission ~~functions~~ analyses. ~~for~~ The lines of Chief Information Officer ~~business and service~~ maintains ~~organizations for~~ the ~~FAA enterprise~~ NAS Regulatory architecture ~~and non-~~ NAS Architectures.

~~All The ATO Chief Operating Officer maintains~~ *FAA organizations participate in and contribute to* the ~~NAS~~ *Annual updates to FAA Destination 2025 strategic plan and FAA enterprise architecture and its roadmaps.*

Section 2.3.1.4 : Who Approves

Old Content: Acquisition Management Policy:

Section 2.3.1.4 : Who Approves

The Administrator:

- Approves the FAA flight plan.

The Joint Resources Council:

- Approves changes to the enterprise architecture.

New Content: Acquisition Management Policy:

Section 2.3.1.4 : Who Approves?

- The Administrator approves the FAA Destination 2025 strategic plan.
- The Joint Resources Council approves the FAA enterprise architecture and its roadmaps.

Red Line Content: Acquisition Management Policy:

Section 2.3.1.4 : Who Approves?

• The Administrator: ~~Approves~~ *approves* the FAA ~~flight~~ *Destination 2025 strategic* plan.

• The Joint Resources Council: ~~Approves changes to~~ *approves* the ~~FAA~~ enterprise architecture *and its roadmaps.*
